



ICANN | 53   
*Buenos Aires*

21-25 JUNE 2015





# AoC and Organizational Reviews: Supporting ICANN Accountability

ICANN53 | 24 June 2015

# Agenda

- ⦿ Proposed Schedule and Improvements for AoC and Organizational Reviews
- ⦿ AoC Reviews Implementation Update
- ⦿ Upcoming AoC Reviews
- ⦿ Organizational Reviews Update
- ⦿ Discussion and Feedback

# Proposed Schedule and Process/Operational Improvements for AoC and Organizational Reviews

# Public Comment Forum

<https://www.icann.org/public-comments/proposed-aoc-org-reviews-process-2015-05-15-en>

Proposed Schedule and Process/Operational Improvements for AoC and Organizational Reviews

Follow Updates

**Open Date**

15 May 2015 23:59 UTC

**Close Date**

2 Jul 2015 23:59 UTC

**Staff Report Due**

23 Jul 2015 23:59 UTC



**Days Left to Submit Your Comment**

**10**

**Number of Comments to Date**

**0**

# Key Elements of Proposal

1

## Proposed Schedule

Three AoC Reviews and initial work on the At-Large Review are proposed for FY2016, and three Organizational Reviews would be deferred until FY2017.

2

## Use Planning/Project Management Tools

Clear and focused Review scope, consistent budgeting, and cost tracking.

3

## Streamline AoC Review Teams and Review Duration

Ensure that volunteers' skills and expertise are well aligned with the requirements for a given Review and modify terms of service to align with implementation planning.

4

## Focus on Operational Effectiveness

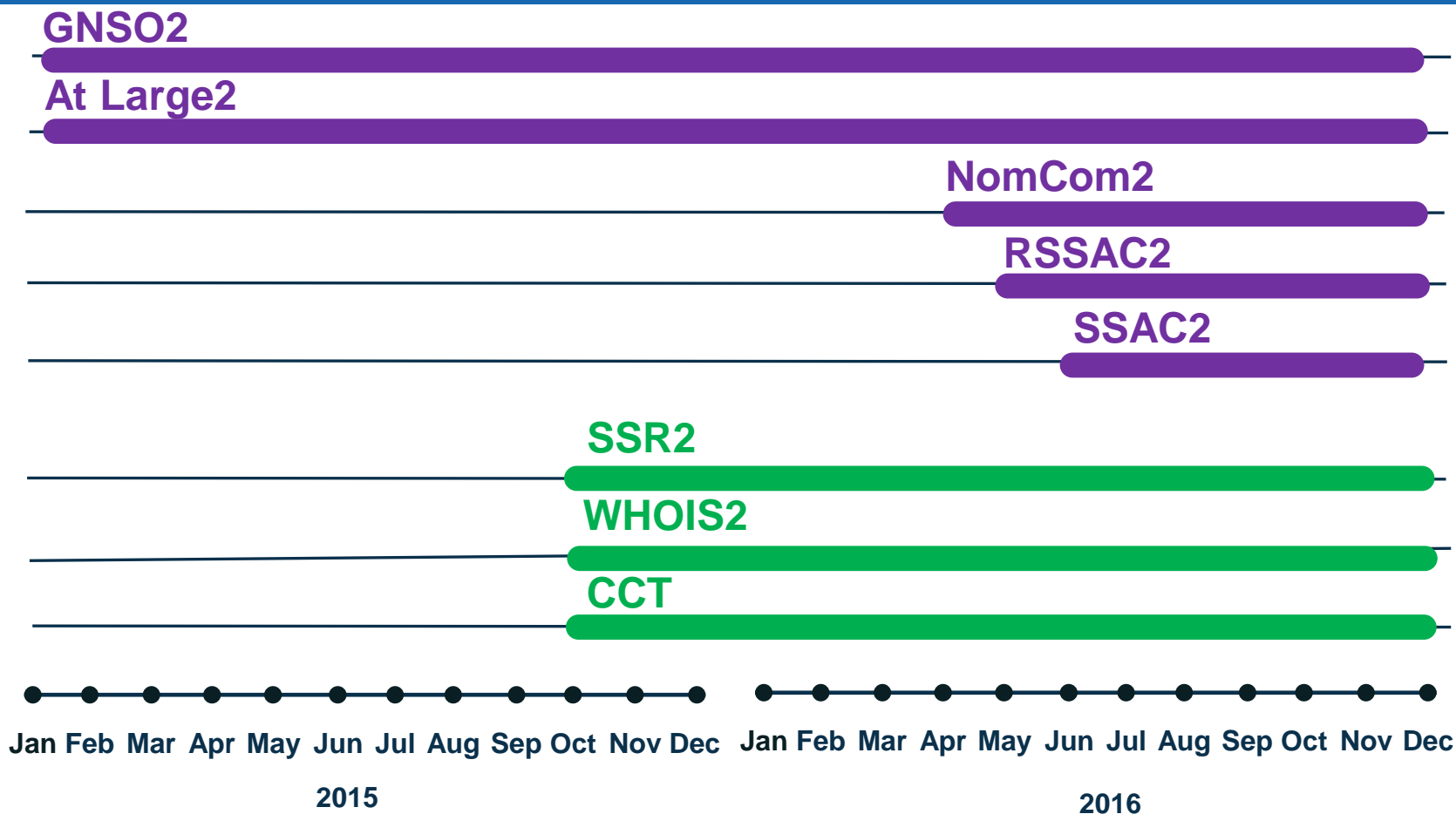
Include self-assessments and focused preparatory actions by the organization under review.

5

## Alternative Process for Examination of Strategic Issues

Consider establishing an alternate process (to Organizational Reviews) to examine strategic issues such as the continued purpose of organizations.

# Proposed Timeline\* - AoC & Organizational Reviews



\* Pending public comment and Board agreement. Any output of the CCWG Accountability recommendations will be factored into this timeline, if the immediate set of Reviews is affected.

# Process Improvements

## Underway

- ✓ Global standards of the Project Management Institute used in implementing improvements arising out of Reviews (piloted for ATRT2 implementation).
- ✓ Improved tracking, reporting and oversight of implementation progress (including centralized tracking and revamped icann.org webpage).
- ✓ Improved planning and resource/budget allocation prior to the start of the Reviews.

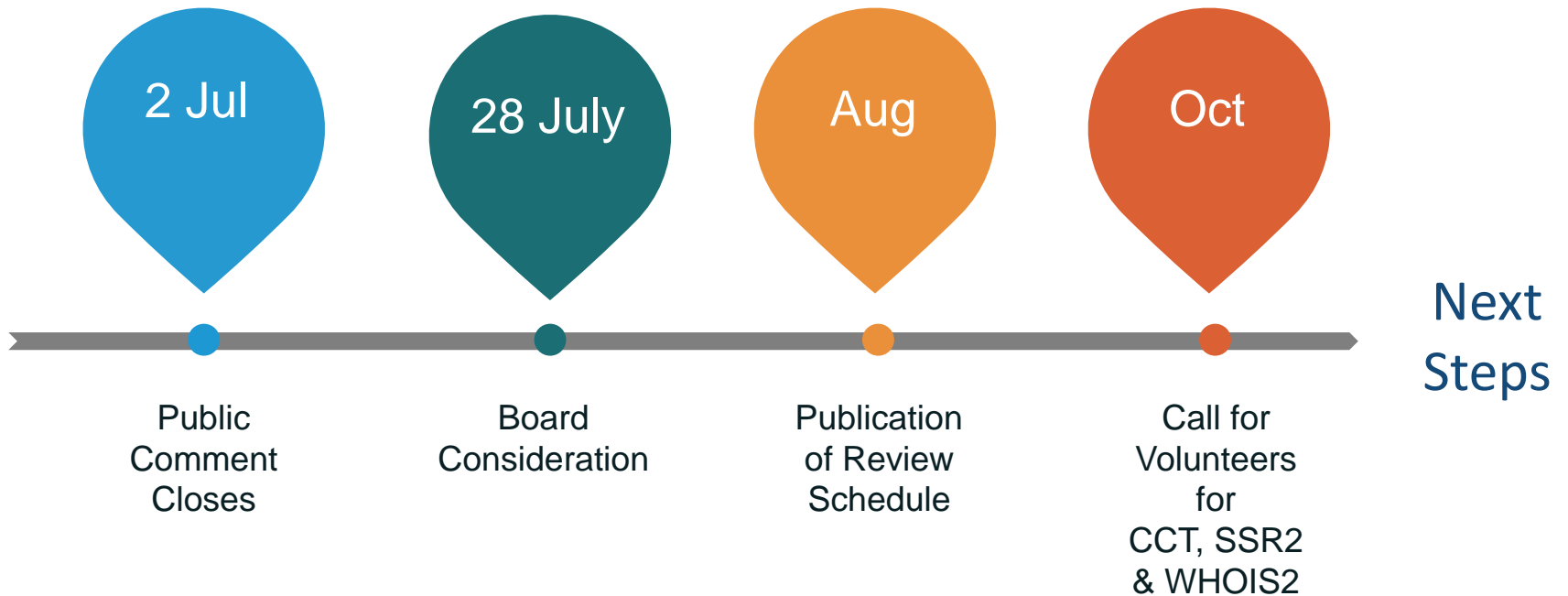


## Considered by the Board

- Oversight of AoC Reviews to be assigned to an appropriate Board Committee or a subset of the Board, in parallel to SIC's responsibility for overseeing Organizational Reviews.



# Next Steps



The background of the slide is a teal color. Overlaid on this is a stylized world map. The map is formed by a network of white nodes (small circles) connected by thin white lines, creating a mesh-like structure that follows the general outline of the continents. The text is centered on the left side of the map.

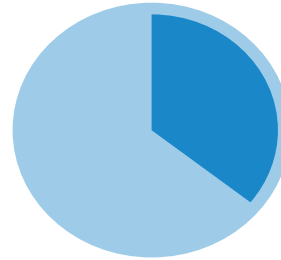
# **AoC Reviews Implementation Update**

# SSR Review Implementation Status

**28**

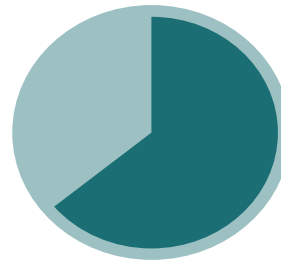
## **RECOMMENDATIONS**

- ⦿ **21 June 2012 – Review Team Recommendations received**
- ⦿ **18 Oct 2012 – Board instruction to implement**



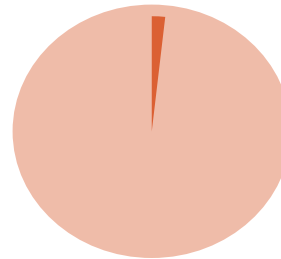
**54% Complete**

15 Recommendation implementation projects *completed*, part of standard operations



**46% In Progress**

13 Recommendation implementation projects *in progress*\*



**0% Planning**

0 Recommendation implementation in *planning*

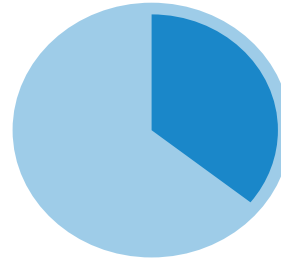
\* See Implementation Status Report for details:  
<https://www.icann.org/resources/pages/accountability/accountability-en>

# WHOIS Review Implementation Status

**16**

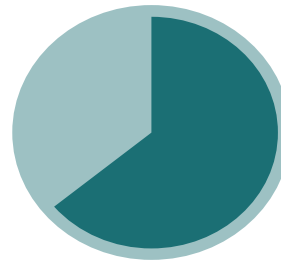
## **RECOMMENDATIONS**

- ⦿ **11 May 2012 – Review Team Recommendations received**
- ⦿ **8 Nov 2012 – Board instruction to implement**



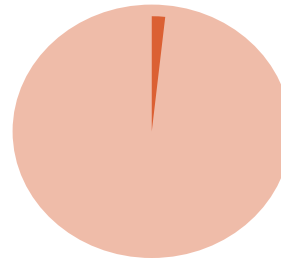
**57% Complete**

9 Recommendation implementation projects *completed*, part of standard operations



**37% In Progress**

6 Recommendation implementation projects *in progress*\*



**6% Planning**

1 Recommendation implementation *in planning*

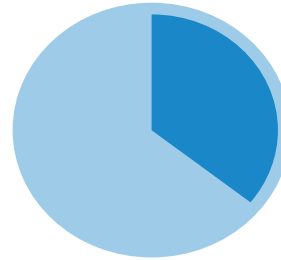
\* See Implementation Status Report for details:  
<https://www.icann.org/resources/pages/accountability/accountability-en>

# ATRT2 Review Implementation Status\*

12

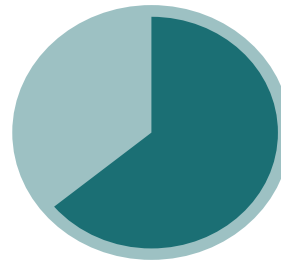
## RECOMMENDATIONS

- ⦿ 31 Dec 2013 – Review Team Recommendations received
- ⦿ 26 Jun 2014 – Board instruction to implement



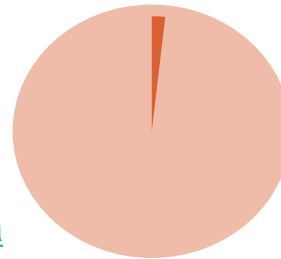
**0% Complete\***

0 Recommendation implementation projects *completed*, part of standard operations



**100% In Progress**

12 Recommendation implementation projects *in progress*\*



**0% Planning**

0 Recommendation implementation in *planning*

\* See Implementation Status Report for details: 115 milestones – 43% complete, 57% in progress  
<https://www.icann.org/resources/pages/accountability/accountability-en>

# Upcoming AoC Reviews

# The Affirmation of Commitments

**Scope:** Review examines the extent to which new gTLDs have promoted **competition, consumer trust and consumer choice,**

as well as effectiveness of

(a) the application and evaluation process, and

(b) safeguards put in place to mitigate issues involved in the introduction or expansion

**Recurring Reviews:** 1 yr after New gTLDs in operation, 2 years later, and then at least every 4 yrs

**Outcome:** Recs sent to Board, which acts within 6 mo. Implementation or if necessary, GNSO PDP follows Board action

# Composition of Review Team - AoC

The reviews will be performed by volunteer community members ... and will include the following (or their designated nominees):

- GAC Chair
- ICANN CEO
- Relevant SO/ACs representatives
- Independent Experts

The RT Composition will be agreed jointly by the GAC Chair (in consultation with GAC members) and the ICANN CEO



# Consumer Choice, Competition & Trust Review of New GTLD Program

## Community Metrics

- Board Approved in Singapore
- Online Portal to Display Data

## Consumer Survey

- **Nielson Firm**
- Baseline findings available
- Follow-up 1 year

## Economic Survey

- **The Analysis Group**
- Examining Price & Competition
- Survey to be done Jun 2015

## Selection of Team

- GAC Chair/ICANN CEO
- SO/AC Reps
- Independent Experts

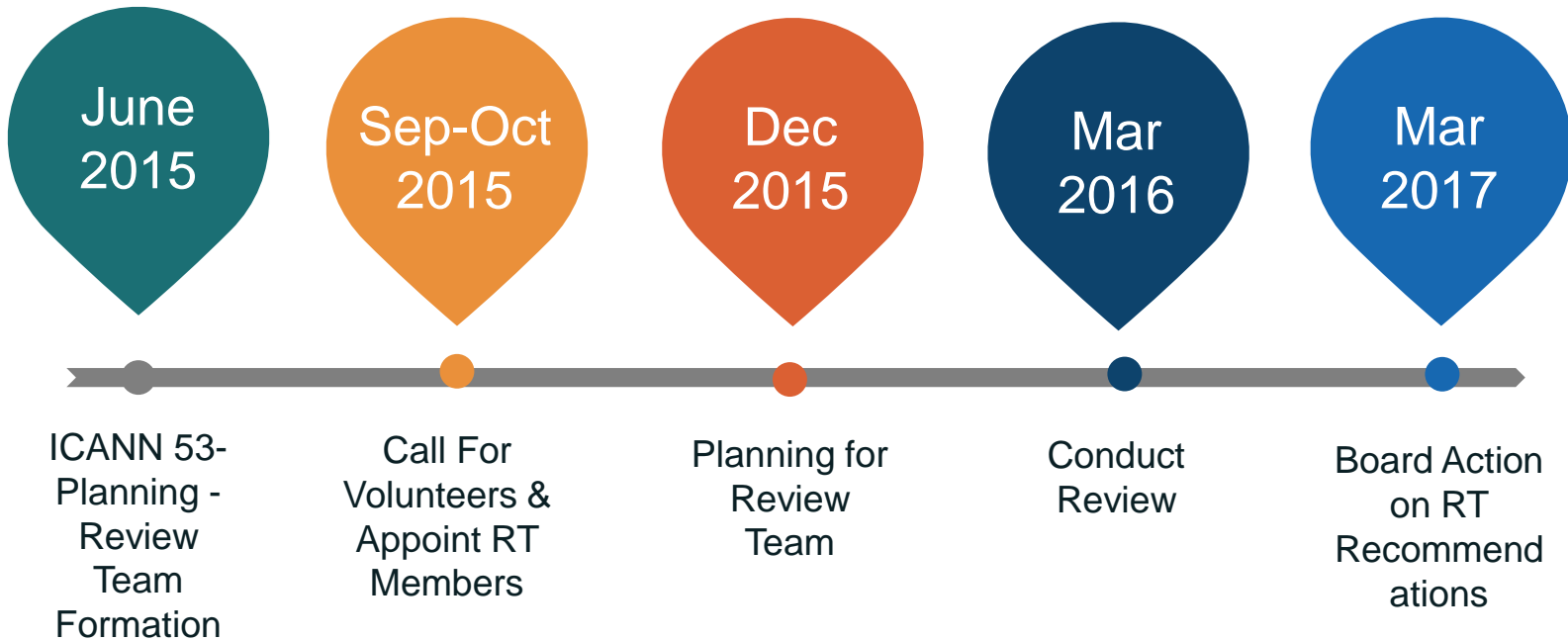
## Community Issues

- Size of Team & diversity among SO/AC/C
- Community Bandwidth

## Other Issues

- Relationship to other reviews & processes related to new gTLDs
- Consistency with direction of Accountability Track

# CCT Review Timeline & Milestones



**Estimated Timeline for the Consumer Choice, Competition and Trust Review Team Under the AoC**

The background of the slide is a solid orange color. Overlaid on this is a stylized world map. The map is constructed from a network of small white dots connected by thin white lines, creating a mesh-like structure that outlines the continents. The text "Organizational Reviews Update" is centered on the left side of the map.

# **Organizational Reviews Update**

# Organizational Reviews

1

## Objective

Comply with Bylaws  
Examine organizational effectiveness

4

## Work Methods

Examine documentation, records, reports; observe  
360 Assessment – online survey  
Limited interviews

2

## Review Working Party

Designated by Organization under review  
Serves as a liaison between the SIC, the organization under review, ICANN Stakeholders and Examiner

5

## Criteria

Objective and quantifiable, consistently applied

3

## Independent Examiner

Selected by competitive bid, based on set criteria  
Tightly scoped contract

6

## Continuous Improvement

Apply lessons learned from prior reviews  
Leverage best practices

# Organizational Review Cycle

## Organizational Review Cycle – 5 Years



# Proposed Timeline

ID	Review	Task Name	Start	Finish	Q1 15			Q2 15			Q3 15			Q4 15			Q1 16			Q2 16			Q3 16			Q4 16		
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
1	At-Large2	Plan Review	1/1/2015	4/30/2015	[Gantt bar: Jan-Mar 2015]																							
2	At-Large2	Conduct Self-Assessment	5/1/2015	10/30/2015	[Gantt bar: May-Oct 2015]																							
3	At-Large2	Conduct Competitive Bidding	11/2/2015	4/1/2016	[Gantt bar: Nov 2015 - Feb 2016]																							
4	At-Large2	Conduct Review	4/4/2016	1/3/2017	[Gantt bar: Apr 2016 - Mar 2017]																							
5	At-Large2	Plan Implementation	1/4/2017	7/5/2017	[Gantt bar: Jan-Jul 2017]																							
6	At-Large2	Implement Improvements	7/6/2017	1/3/2018	[Gantt bar: Jul 2017 - Jan 2018]																							
7	GNSO2	Conduct Review	7/1/2014	8/31/2015	[Gantt bar: Jul 2014 - Aug 2015]																							
8	GNSO2	Plan Implementation	9/1/2015	2/29/2016	[Gantt bar: Sep 2015 - Feb 2016]																							
9	GNSO2	Implement Improvements	3/1/2016	2/28/2017	[Gantt bar: Mar 2016 - Feb 2017]																							
10	NomCom2	Plan Review	4/1/2016	9/29/2016	[Gantt bar: Apr-Sep 2016]																							
11	RSSAC2	Plan Review	5/2/2016	10/31/2016	[Gantt bar: May-Oct 2016]																							
12	SSAC2	Plan Review	6/1/2016	11/29/2016	[Gantt bar: Jun-Nov 2016]																							

# Roles and Responsibilities

## Review Working Party

- Conduct self-assessment
- Assist with tailoring review methodology
- Assist with outreach and engagement
- Input into data collection – online assessment and Interviews
- Provide clarification and factual corrections
- Prepare Review Implementation Plan

## Independent Examiner

- Assess effectiveness of prior review improvements
- Review of documents, records
- Observe proceedings
- Develop and conduct 360 Assessment
- Conduct interviews
- Prepare report
- Engage with stakeholders for clarification and correction

## SIC

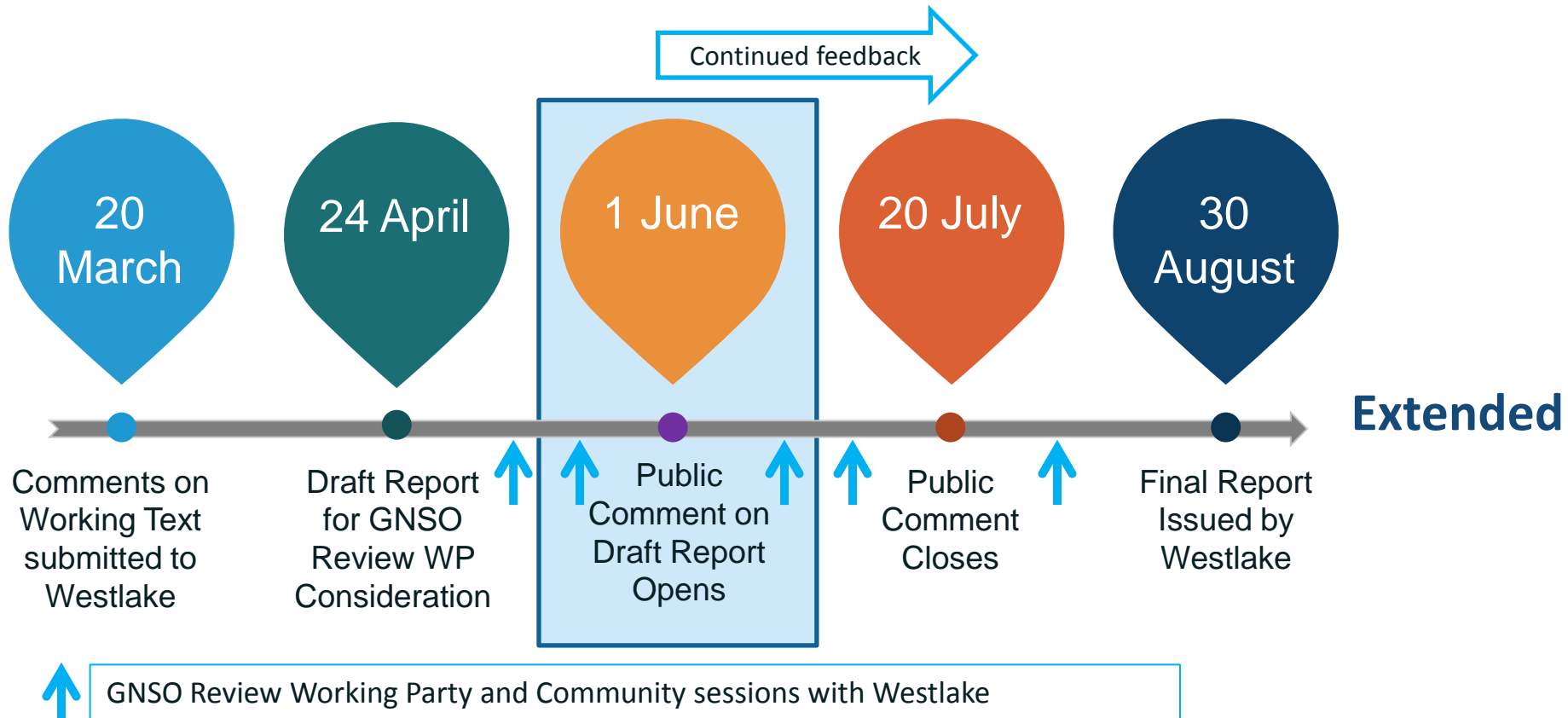
- Oversight
- Scope of review
- Confirm Independent Examiner
- Accept Report\*
- Approve Plans\*

\*Prepare Recommendations for Board Action

## Staff

- Prepare RFP
- Run competitive bidding process
- Monitor timeline and resources
- Support review
- Support outreach and engagement
- Manage report and public comment process
- Prepare Review Implementation Plan

# GNSO Review Timeline – Next Steps



## Highlights:

- ✓ Comments from the Working Party were submitted to Westlake and have been incorporated into the Draft Report posted for Public Comment on 1 June.
- ✓ Timeline has been extended to include multiple additional opportunities for the GNSO Review Working Party to **continue the ongoing process of providing feedback to Westlake**



# Overall Themes and Draft Recommendations

36 recommendations under 4 Themes

**1**

**Participation and  
Representation**

- 16 recommendations

**2**

**Continuous  
Development (including PDP)**

- 14 recommendations

**3**

**Transparency**

- 4 recommendations

**4**

**Alignment with  
ICANN's Future**

- 2 recommendations

# Community Engagement

**10  
Sessions at  
ICANN53**

**Communications:  
Blog  
Video  
Social Media**

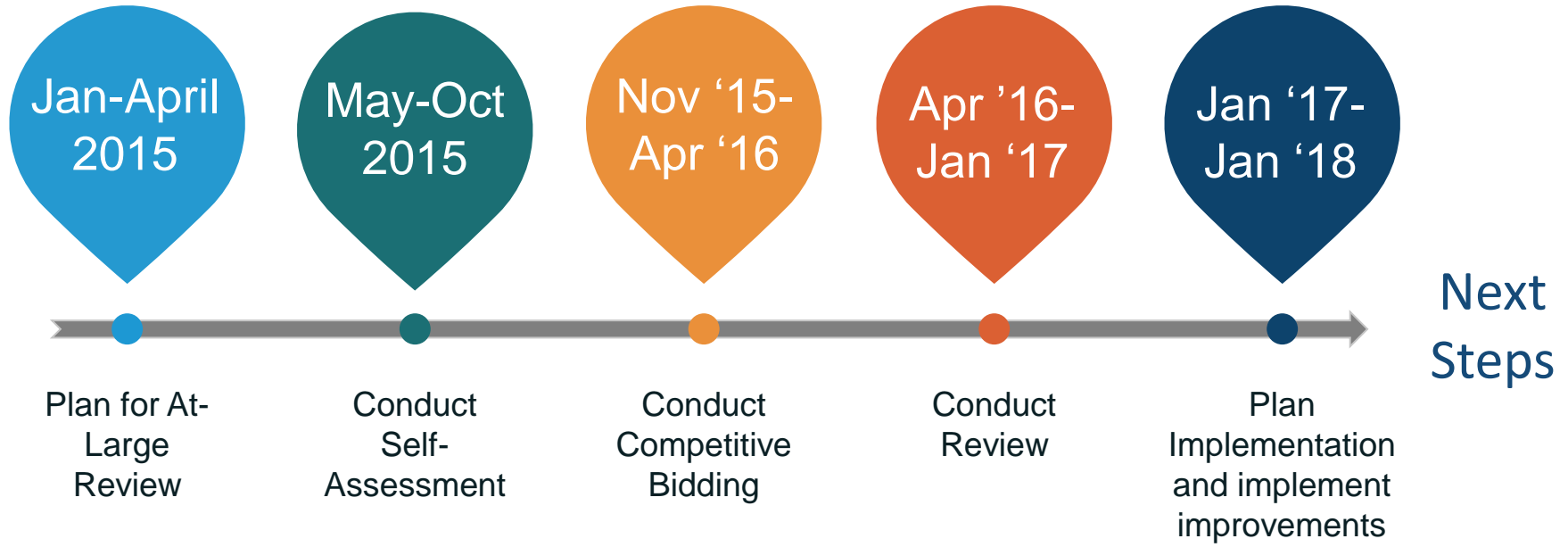
**Template to  
Facilitate Public  
Comment  
Responses**

**Initial Feasibility  
Assessment of  
Proposed  
Recommendations**

**Planning Ahead  
to  
Implementation  
Phase**

**Continued  
Feedback from  
Working Party**

# At-Large Review: Proposed Timeline



- At-Large Review Working Party assessing whether improvements resulting from 2009 review have been effective
- The [At-Large Review Preparatory Questions](#) are posted on the wiki.

# Discussion and Feedback

# Discussion Topics

1. Views on proposed Review schedule
2. Views on proposed process/operational improvements
3. General feedback pertaining to Reviews

Please share your views and send your ideas to  
[Reviews@icann.org](mailto:Reviews@icann.org).

Visit session details page for links to additional information:  
(<https://buenosaires53.icann.org/en/schedule/wed-aoc-org-reviews>)

- [Public Comment](#) on Proposed Schedule and Process/ Operational Improvements to AoC and Organizational Reviews
- [SSR Implementation Status](#)
- [WHOIS Implementation Status](#)
- [ATRT2 Implementation Status](#)
- [GNSO Review Community Wiki](#)
- [At-Large Review Community Wiki](#)



Thank You